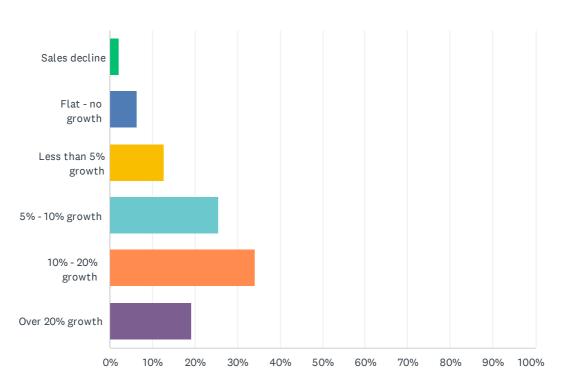
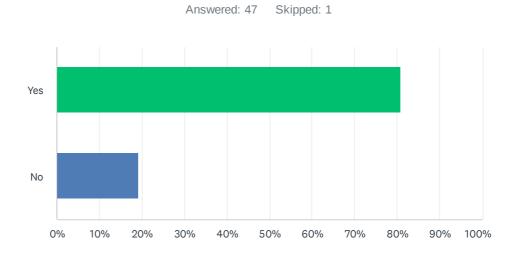
Q5 What level of growth would you forecast for your business over the next 12 months?





| ANSWER CHOICES | RESPONSES | |
|---------------------|-----------|----|
| Sales decline | 2.13% | 1 |
| Flat - no growth | 6.38% | 3 |
| Less than 5% growth | 12.77% | 6 |
| 5% - 10% growth | 25.53% | 12 |
| 10% - 20% growth | 34.04% | 16 |
| Over 20% growth | 19.15% | 9 |
| TOTAL | | 47 |

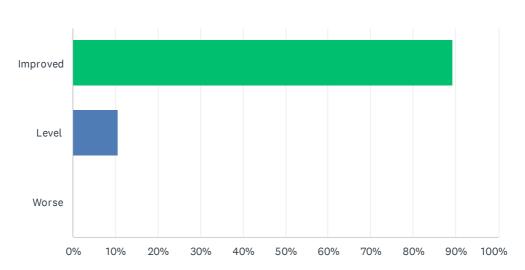
Q6 Have you made any strategic adjustments based on your forecast?



| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| Yes | 80.85% | 38 |
| No | 19.15% | 9 |
| TOTAL | | 47 |

Q7 How did your sales from Q2 2021 (April, May, June) compare to the same same quarter in 2020?



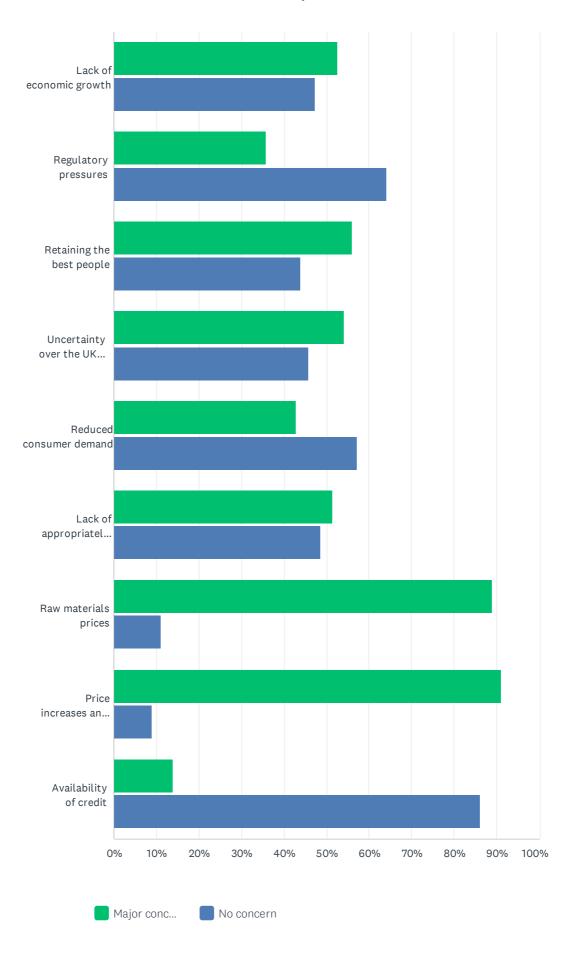


| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| Improved | 89.36% | 42 |
| Level | 10.64% | 5 |
| Worse | 0.00% | 0 |
| TOTAL | | 47 |

FEA Outlook: Quarter Two 2021

Q8 Which of the following are major issues of concern for your business over the next twelve months? (tick all that apply)

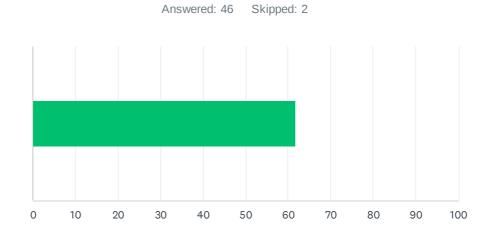
Answered: 47 Skipped: 1



FEA Outlook: Quarter Two 2021

| | MAJOR CONCERN | NO CONCERN | TOTAL | WEIGHTED AVERAGE |
|--|---------------|--------------|-------|------------------|
| Lack of economic growth | 52.63% 20 | 47.37% 18 | 38 | 1.47 |
| Regulatory pressures | 35.90% 14 | 64.10% 25 | 39 | 1.64 |
| Retaining the best people | 56.10% 23 | 43.90% 18 | 41 | 1.44 |
| Uncertainty over the UK role in Europe | 54.05% 20 | 45.95% 17 | 37 | 1.46 |
| Reduced consumer demand | 42.86% 15 | 57.14% 20 | 35 | 1.57 |
| Lack of appropriately trained staff | 51.28% 20 | 48.72% 19 | 39 | 1.49 |
| Raw materials prices | 88.89% 40 | 11.11% 5 | 45 | 1.11 |
| Price increases and inflation | 91.11% | 8.89% | 45 | 1.09 |
| Availability of credit | 13.89% | 86.11% 31 | 36 | 1.86 |

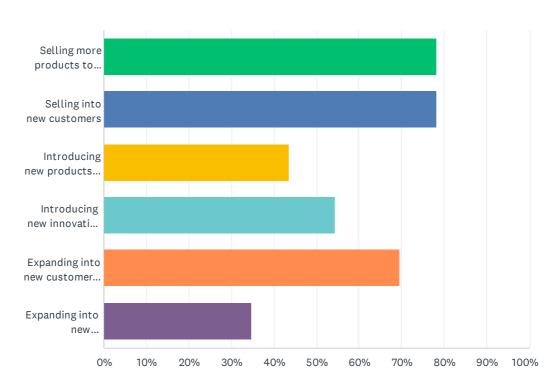
Q9 On a scale of 0 - 10 how confident are you in the economy as a business driver?



| ANSWER CHOICES | AVERAGE NUMBER | TOTAL NUMBER | | RESPONSES | |
|-----------------------|----------------|--------------|-------|-----------|----|
| | 62 | | 2,845 | | 46 |
| Total Respondents: 46 | | | | | |

Q10 Which of these routes do you think will be the most important drivers of your growth over the next twelve months? (Tick all that apply)

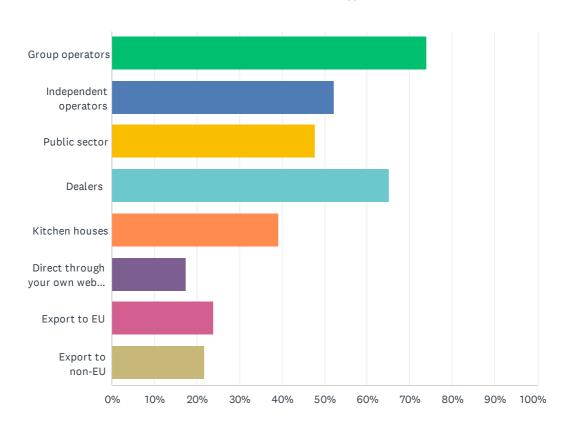




| ANSWER CHOICES | RESPONSES | |
|---|-----------|----|
| Selling more products to existing customers | 78.26% | 36 |
| Selling into new customers | 78.26% | 36 |
| Introducing new products to target a competitors products | 43.48% | 20 |
| Introducing new innovative products to the market | 54.35% | 25 |
| Expanding into new customer segments | 69.57% | 32 |
| Expanding into new geographical regions | 34.78% | 16 |
| Total Respondents: 46 | | |

Q11 Where will you be focussing your sales efforts during the next twelve months? (Tick all that apply)

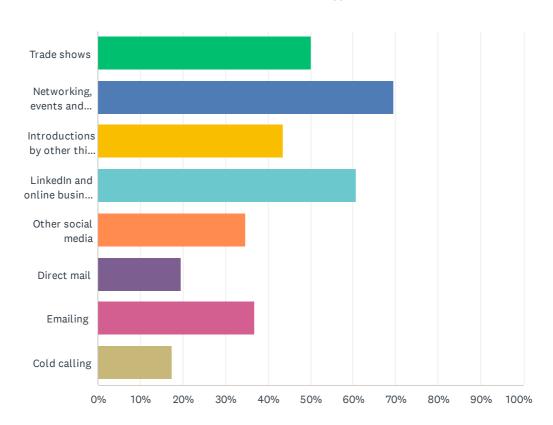
Answered: 46 Skipped: 2



| ANSWER CHOICES | RESPONSES | |
|--------------------------------------|-----------|----|
| Group operators | 73.91% | 34 |
| Independent operators | 52.17% | 24 |
| Public sector | 47.83% | 22 |
| Dealers | 65.22% | 30 |
| Kitchen houses | 39.13% | 18 |
| Direct through your own web presence | 17.39% | 8 |
| Export to EU | 23.91% | 11 |
| Export to non-EU | 21.74% | 10 |
| Total Respondents: 46 | | |

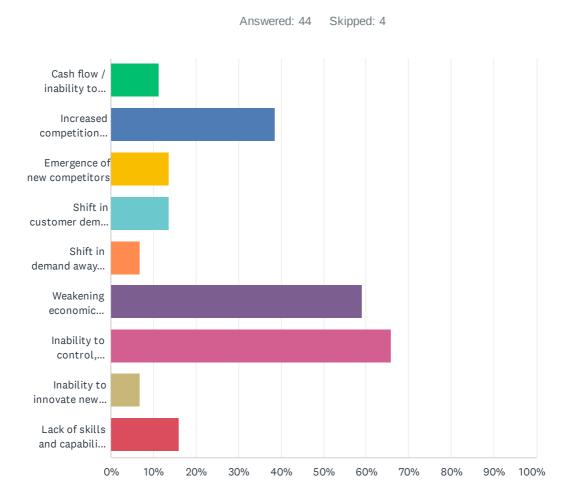
Q12 How do you anticipate your sales team will make contact with new buyers in the future? (Select up to three)





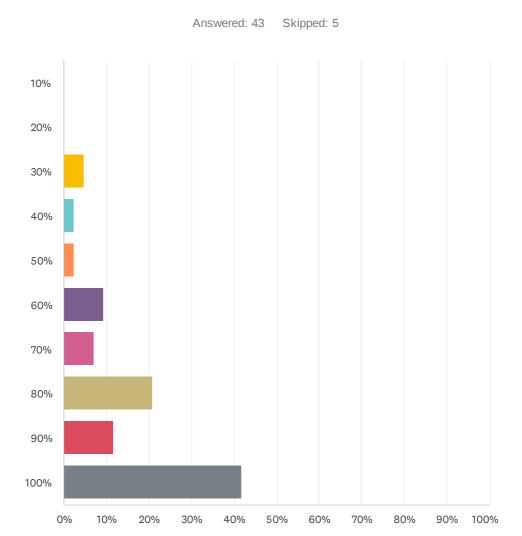
| ANSWER CHOICES | RESPONSES | |
|--|-----------|----|
| Trade shows | 50.00% | 23 |
| Networking, events and conferences | 69.57% | 32 |
| Introductions by other third parties | 43.48% | 20 |
| LinkedIn and online business platforms | 60.87% | 28 |
| Other social media | 34.78% | 16 |
| Direct mail | 19.57% | 9 |
| Emailing | 36.96% | 17 |
| Cold calling | 17.39% | 8 |
| Total Respondents: 46 | | |

Q13 Which of the following options represent the greatest threat to your growth in the current climate? (Select up to three)



| ANSWER CHOICES | RESPONSES |
|--|-----------|
| Cash flow / inability to secure investment | 11.36% 5 |
| Increased competition from existing competitors | 38.64% 17 |
| Emergence of new competitors | 13.64% 6 |
| Shift in customer demand away from your products | 13.64% 6 |
| Shift in demand away from your / your customers' brands | 6.82% 3 |
| Weakening economic environment | 59.09% 26 |
| Inability to control, mitigate or pass on cost increases | 65.91% 29 |
| Inability to innovate new products | 6.82% 3 |
| Lack of skills and capability in sales and negotiation | 15.91% 7 |
| Total Respondents: 44 | |

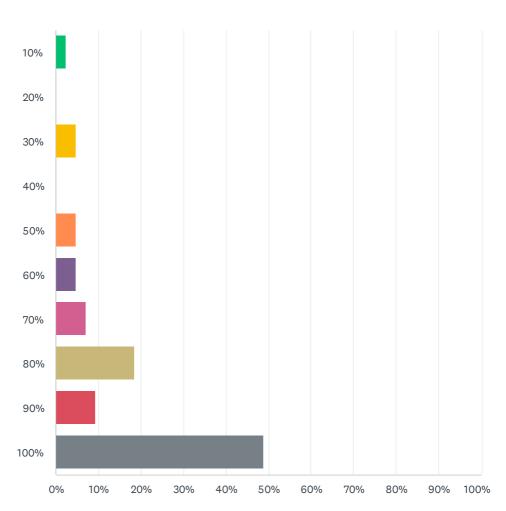
Q14 Compared to your pre-Covid sales what are your current sales as a % ?



| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| 10% | 0.00% | 0 |
| 20% | 0.00% | 0 |
| 30% | 4.65% | 2 |
| 40% | 2.33% | 1 |
| 50% | 2.33% | 1 |
| 60% | 9.30% | 4 |
| 70% | 6.98% | 3 |
| 80% | 20.93% | 9 |
| 90% | 11.63% | 5 |
| 100% | 41.86% | 18 |
| TOTAL | | 43 |

Q15 What % of your pre-Covid sales do you expect to achieve in six months time?

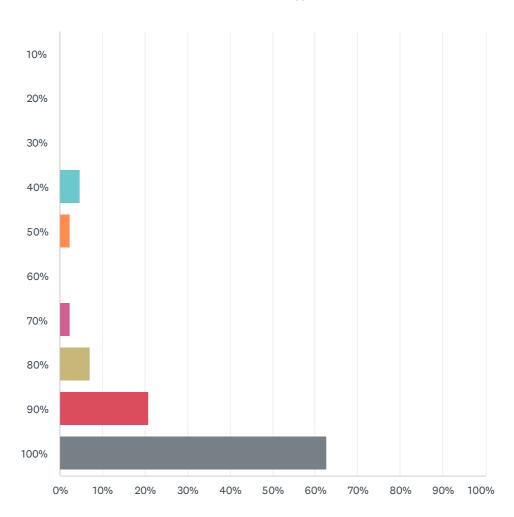




| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| 10% | 2.33% | 1 |
| 20% | 0.00% | 0 |
| 30% | 4.65% | 2 |
| 40% | 0.00% | 0 |
| 50% | 4.65% | 2 |
| 60% | 4.65% | 2 |
| 70% | 6.98% | 3 |
| 80% | 18.60% | 8 |
| 90% | 9.30% | 4 |
| 100% | 48.84% | 21 |
| TOTAL | | 43 |

Q16 What % of your pre-Covid sales do you expect to achieve in twelve months time?

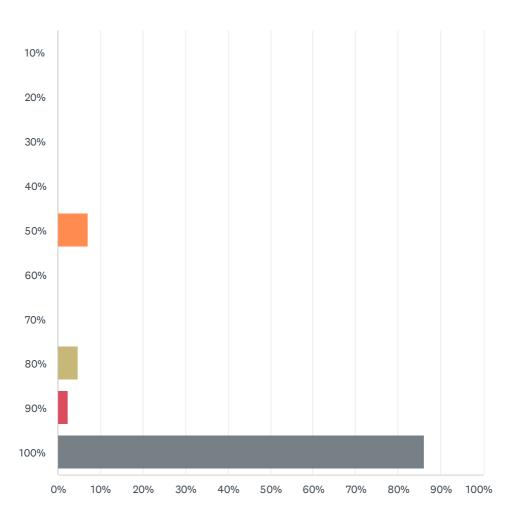




| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| 10% | 0.00% | 0 |
| 20% | 0.00% | 0 |
| 30% | 0.00% | 0 |
| 40% | 4.65% | 2 |
| 50% | 2.33% | 1 |
| 60% | 0.00% | 0 |
| 70% | 2.33% | 1 |
| 80% | 6.98% | 3 |
| 90% | 20.93% | 9 |
| 100% | 62.79% | 27 |
| TOTAL | | 43 |

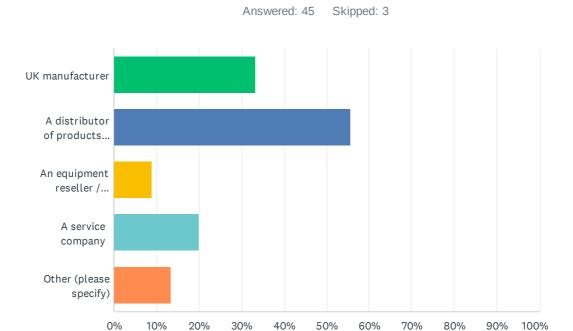
Q17 What % of your pre-Covid sales do you expect to achieve in eighteen months time?





| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| 10% | 0.00% | 0 |
| 20% | 0.00% | 0 |
| 30% | 0.00% | 0 |
| 40% | 0.00% | 0 |
| 50% | 6.98% | 3 |
| 60% | 0.00% | 0 |
| 70% | 0.00% | 0 |
| 80% | 4.65% | 2 |
| 90% | 2.33% | 1 |
| 100% | 86.05% | 37 |
| TOTAL | | 43 |

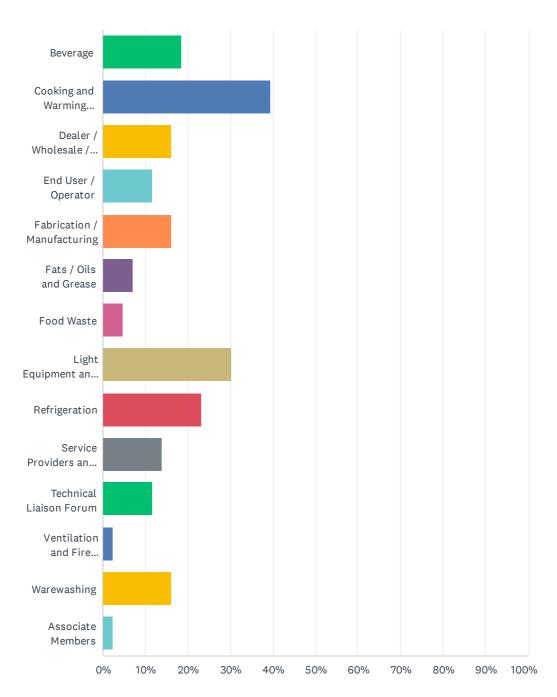
Q18 Which of the following descriptions applies to your business? (Select all that apply)



| ANSWER CHOICES | RESPONSES | |
|--|-----------|----|
| UK manufacturer | 33.33% | 15 |
| A distributor of products manufactured outside of the UK | 55.56% | 25 |
| An equipment reseller / dealer | 8.89% | 4 |
| A service company | 20.00% | 9 |
| Other (please specify) | 13.33% | 6 |
| Total Respondents: 45 | | |

Q19 What FEA Product Groups do you participate in? Tick all that apply.



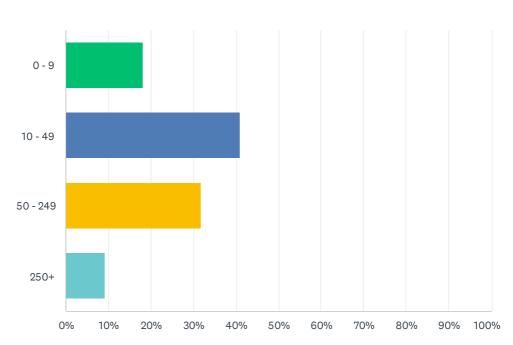


FEA Outlook: Quarter Two 2021

| ANSWER CHOICES | RESPONSES | |
|-----------------------------------|-----------|----|
| Beverage | 18.60% | 8 |
| Cooking and Warming Equipment | 39.53% | 17 |
| Dealer / Wholesale / Design | 16.28% | 7 |
| End User / Operator | 11.63% | 5 |
| Fabrication / Manufacturing | 16.28% | 7 |
| Fats / Oils and Grease | 6.98% | 3 |
| Food Waste | 4.65% | 2 |
| Light Equipment and Tableware | 30.23% | 13 |
| Refrigeration | 23.26% | 10 |
| Service Providers and Spare Parts | 13.95% | 6 |
| Technical Liaison Forum | 11.63% | 5 |
| Ventilation and Fire Suppression | 2.33% | 1 |
| Warewashing | 16.28% | 7 |
| Associate Members | 2.33% | 1 |
| Total Respondents: 43 | | |

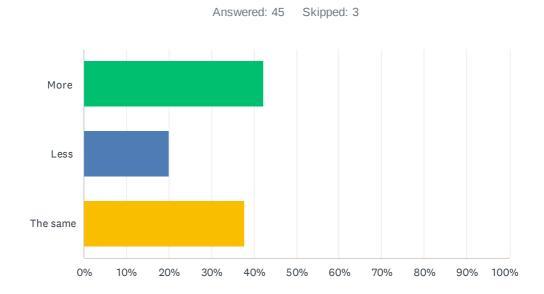
Q20 How many staff do you employ?





| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| 0 - 9 | 18.18% | 8 |
| 10 - 49 | 40.91% | 18 |
| 50 - 249 | 31.82% | 14 |
| 250+ | 9.09% | 4 |
| TOTAL | | 44 |

Q21 Compared to last quarter do you employ more, less or the same amount of employees?



| ANSWER CHOICES | RESPONSES | |
|----------------|-----------|----|
| More | 42.22% | 19 |
| Less | 20.00% | 9 |
| The same | 37.78% | 17 |
| TOTAL | | 45 |